



**Berger Paints Nigeria Plc**  
**Unaudited Consolidated and Separate Financial Statements**  
**For the Fourth Quarter ended 31 December, 2025**

<b>Contents</b>	<b>Page</b>
Corporate Information	1
Shareholding Structure and Free Float Status	2
Financial Highlights	3
Statement of Financial Position	4
Statement of Profit or Loss and Other Comprehensive Income	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Notes to the Financial Statements	8

**Corporate Information**

**Board of Directors:**

Abi Ayida	-	Chairman
Adekunle Olowokande	-	Non - Executive Director
Raj Mangtani (Indian)	-	Non - Executive Director
Ogechi Iheanacho	-	Non - Executive Director
Erejuwa Gbadebo	-	Independent Non - Executive Director
Aisha Umar	-	Independent Non - Executive Director
Alaba Fagun	-	Group Managing Director

**Company Secretary/Legal Adviser**

Olajide Oyewole LLP (DLA Piper Africa, Nigeria)

**Registered Office:**

102, Oba Akran Avenue,  
 Ikeja, Industrial Estate  
 P.M.B. 21052, Ikeja, Lagos.

**Contact Details**

Mobile: +234 810 216 4586  
 Email: [customercare@bergerpaintnig.com](mailto:customercare@bergerpaintnig.com)  
 Website: [www.bergerpaintsnig.com](http://www.bergerpaintsnig.com)

**Social Media Accounts**

Facebook: [www.facebook.com/BergerPaintsNigeriaPlc](http://www.facebook.com/BergerPaintsNigeriaPlc)  
 LinkedIn: [www.linkedin.com/company/berger](http://www.linkedin.com/company/berger)-  
 Twitter: [www.twitter.com/BergerPaintsNg](http://www.twitter.com/BergerPaintsNg)  
 Instagram:  
 You Tube: [www.youtube.com/channel/UCD\\_T-Wid299NWbfHxA4rGXg](http://www.youtube.com/channel/UCD_T-Wid299NWbfHxA4rGXg)

**Investors Relation**

Berger Paints Nigeria Plc. has a dedicated investors' portal on its corporate website which can be accessed via this link: <https://bergerpaintsnig.com/investor/>  
 The Company's Investors' Relations Officer can also be reached through electronic mail at: [investors@bergerpaintnig.com](mailto:investors@bergerpaintnig.com); or telephone on: +234 9037757191 for any investment related enquiry.

**NSE Trading Information**

Trading Name:	Berger Paints Nig. Plc. (Berger)
Ticker Symbol:	Berger
Sector:	Industrial Goods
Sub Sector:	Building Materials
Market Classification:	Main Board

**Registration Number:**

RC: 1837

**TIN**

01335257-0001

**FRC Registration Number:**

FRC/2012/000000000295

**Registrars:**

Meristem Registrars Limited  
 213, Herbert Macaulay Way, Adekunle, Yaba, Lagos.  
 P.O. Box 51585, Falomo, Ikoyi, Lagos  
 Tel: 8920491, 8920492, 01-2809250-3  
 Email: [info@meristemregistrars.com](mailto:info@meristemregistrars.com)  
 Website: [www.meristemregistrars.com](http://www.meristemregistrars.com)

**Independent Auditor:**

PKF Professional Services  
 205A Ikorodu - Ososun Road  
 Obanikoro  
 Lagos  
 Tel: +234 903 000 1351

**Bankers:**

Access Bank Plc	Keystone Bank Limited
Ecobank Nigeria Limited	Polaris Bank Limited
Fidelity Bank Plc	Union Bank of Nigeria Plc
First Bank of Nigeria Limited	United Bank for Africa Plc
First City Monument Bank Limited	Wema Bank Plc
Guaranty Trust Bank Plc	Zenith Bank Plc
Sterling Bank Plc	

## Shareholding Structure and Free Float Status

**Company Name:** Berger Paint Nigeria PLC  
**Board Listed:** Main Board  
**year End:** 31 December  
**Reporting Period:** 31-Dec-25  
**Share Price at end of reporting period:** N48 (31 December 2024: N20)

Description	31 December 2025		31 December 2024	
	Unit	Percentage	Unit	Percentage
Issued Share Capital	289,823,447	100.00	289,823,447	100.00
<b>Substantial Shareholdings (5% and above):</b>				
JUREWA INVESTMENTS LIMITED	17,670,573	6.10	17,670,573	6.10
HARMONY TRUST & INVT. CO LTD.	20,000,000	6.90	20,000,000	6.90
ALEMAJE AND COMPANY LIMITED	16,315,506	5.63	16,315,506	5.63
CAB (OVERSEAS HOLDINGS) LIMITED	16,315,506	5.63	16,315,506	5.63
MIKEADE INVESTMENTS LIMITED	19,196,095	6.62	19,196,095	6.62
<b>Total Substantial Shareholdings</b>	<b>89,497,680</b>	<b>30.88</b>	<b>89,497,680</b>	<b>30.88</b>
<b>Directors Shareholdings (Direct &amp; Indirect, excluding Directors with Substantial Interests)</b>				
MR. ABI AYIDA	625,601	0.22	625,601	0.22
MR. RAJ MANGTANI	-	-	-	-
MR. ADEKUNLE OLUROTIMI OLOWOKANDE	197,965	0.07	197,965	0.07
MRS. OGECHI IHEANACHO	100,000	0.03	100,000	0.03
MRS. EREJUWA GBADEBO	-	-	-	-
MRS. ALABA FAGUN	-	-	-	-
MRS. AISHA UMAR	-	-	-	-
<b>Total Directors' Shareholdings</b>	<b>923,566</b>	<b>0.32</b>	<b>923,566</b>	<b>0.32</b>
<b>FREE FLOAT IN UNITS &amp; PERCENTAGE</b>	<b>199,402,201</b>	<b>68.80</b>	<b>199,402,201</b>	<b>68.80</b>
<b>FREE FLOAT IN VALUE (N)</b>	<b>3,758,731,489</b>		<b>3,988,044,020</b>	

Declaration: Berger Paints PLC with a free float value of N3,758,731,489 (68.80%) as at 31 December, 2025 (31 December 2024: N3,988,044,020(68.80%) is compliant with the Nigerian Exchange's free float requirements for companies listed on the Main Board.

  
**OLAJIDE OYEWOLE & CO. S**  
Secretaries to the Company

**Olajide Oyewole LLP (DLA Piper Africa, Nigeria)**  
Company Secretary/ Legal Adviser  
FRC/2025/COY/772566

**Company Financial Highlights**

*In thousands of naira*

	GROUP			COMPANY		
	31-Dec-25	31-Dec-24	%	31-Dec-25	31-Dec-24	%
Revenue	12,990,871	10,831,911	20	12,702,379	10,739,501	18
Gross profit	5,753,457	3,843,975	50	5,664,173	3,819,775	48
Operating profit	2,225,539	1,119,274	99	2,175,474	1,123,371	94
Profit before tax	2,285,714	1,128,806	102	2,235,649	1,132,904	97
Profit for the period	1,482,680	610,862	143	1,448,636	614,960	136
Share capital	144,912	144,912	-	144,912	144,912	-
Total equity	4,905,234	3,828,336	28	4,905,234	3,855,899	27
<b>Data per 50k share</b>						
Basic earnings per share (kobo)	512	211	143	500	212	136
Net assets per share (Naira)	17	13	28	17	13	27
Market price per share as at period end (Naira)	48	20	140	48	20	140
Market capitalization as at period end	13,911,552	5,796,480	140	13,911,552	5,796,480	140

## Unaudited Separate and Consolidated Statement of Financial Position

As at 31st December, 2025

In thousands of naira

	Notes	GROUP		COMPANY	
		31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
<b>Assets</b>					
Property, plant and equipment	12(a)	2,673,665	2,594,128	2,665,022	2,582,658
Right of Use asset		251,173	18,402	251,173	18,402
Intangible assets	13	96,783	40,715	96,783	40,715
Tax assets	11(c)(ii)	-	-	-	-
Investment property	14	309,960	321,210	309,960	321,211
Investment in Subsidiary		-	-	20,000	20,000
<b>Total non-current assets</b>		<b>3,331,581</b>	<b>2,974,455</b>	<b>3,342,938</b>	<b>2,982,986</b>
Inventories	15	2,746,988	3,302,139	2,746,988	3,302,139
Trade and other receivables	16(a)	656,727	360,672	517,458	391,095
Prepayments and advances	17	174,667	199,897	174,667	199,897
Other financial assets	19	281,145	446,983	281,145	446,983
Cash and cash equivalents	18	2,057,626	237,189	2,025,540	211,680
<b>Total current assets</b>		<b>5,917,153</b>	<b>4,546,880</b>	<b>5,745,798</b>	<b>4,551,794</b>
<b>Total assets</b>		<b>9,248,733</b>	<b>7,521,336</b>	<b>9,088,736</b>	<b>7,534,780</b>
<b>Equity</b>					
Share capital	20(a)	144,912	144,912	144,912	144,912
Share premium	20(b)	635,074	635,074	635,074	635,074
Retained earnings		4,125,248	3,048,350	4,118,770	3,075,915
<b>Total equity</b>		<b>4,905,234</b>	<b>3,828,336</b>	<b>4,898,756</b>	<b>3,855,901</b>
<b>Liabilities</b>					
Loans and borrowings	23	419,440	219,989	419,440	219,989
Deferred income	22	134,842	83,772	134,842	83,772
Deferred taxation	11(e)	539,925	539,925	539,925	539,925
<b>Total non-current liabilities</b>		<b>1,094,207</b>	<b>843,686</b>	<b>1,094,207</b>	<b>843,686</b>
Loans and borrowings	23	98,800	117,971	-	117,971
Current tax liabilities	11(c)	807,044	485,792	790,299	485,792
Trade and other payables	21	2,214,717	1,851,509	2,176,742	1,837,389
Deferred income	22	-	31,285	-	31,285
Dividend payable	25	128,732	362,757	128,732	362,757
<b>Total current liabilities</b>		<b>3,249,292</b>	<b>2,849,314</b>	<b>3,095,773</b>	<b>2,835,194</b>
<b>Total liabilities</b>		<b>4,343,499</b>	<b>3,693,000</b>	<b>4,189,980</b>	<b>3,678,880</b>
<b>Total equity and liabilities</b>		<b>9,248,733</b>	<b>7,521,336</b>	<b>9,088,736</b>	<b>7,534,780</b>

These financial statements were approved by the Board of Directors on 27 January, 2026 and signed on its behalf by:



Abi Ayida (FRC/2019/IODN/00000019260)  
Chairman



Alaba Fagun (FRC/2023/PRO/DIR/003/234540)  
Director

Additionally certified by:



Adeleke Adeniyi (FRC/2019/PRO/00000019976)  
For: Chief Finance Officer

The significant accounting policies and accompanying notes form an integral part of these financial statements.

## Unaudited Consolidated and Separate Statement of Profit or Loss and Other Comprehensive Income

As at 31 December, 2025

In thousands of naira

	Notes	GROUP		COMPANY	
		31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Revenue	5	12,990,871	10,831,911	12,702,379	10,739,501
Cost of sales	9(a)	(7,237,414)	(6,987,936)	(7,038,206)	(6,919,726)
<b>Gross profit</b>		<b>5,753,457</b>	<b>3,843,975</b>	<b>5,664,173</b>	<b>3,819,775</b>
Other income	6	56,197	127,167	54,355	126,807
Selling and distribution expenses	9(a)	(452,246)	(689,600)	(452,204)	(688,921)
Administrative expenses	9(a)	(3,131,868)	(2,158,490)	(3,090,850)	(2,130,512)
<b>Operating profit before impairment charges</b>		<b>2,225,539</b>	<b>1,123,052</b>	<b>2,175,474</b>	<b>1,127,149</b>
Impairment loss on trade receivables	8	-	(3,778)	-	(3,778)
<b>Operating profit</b>		<b>2,225,539</b>	<b>1,119,274</b>	<b>2,175,474</b>	<b>1,123,371</b>
Finance income	7	121,686	41,611	121,686	41,611
Finance costs	7	(61,511)	(32,079)	(61,511)	(32,079)
<b>Net finance income</b>		<b>60,175</b>	<b>9,532</b>	<b>60,175</b>	<b>9,532</b>
<b>Profit before minimum tax</b>		<b>2,285,714</b>	<b>1,128,806</b>	<b>2,235,649</b>	<b>1,132,904</b>
Minimum tax expense	12	-	-	-	-
<b>Profit before income tax</b>	8	<b>2,285,714</b>	<b>1,128,806</b>	<b>2,235,649</b>	<b>1,132,904</b>
Income tax expense	11(a)	(803,035)	(517,944)	(787,014)	(517,944)
<b>Profit for the period</b>		<b>1,482,680</b>	<b>610,862</b>	<b>1,448,636</b>	<b>614,960</b>
<b>Other comprehensive income</b>					
Other comprehensive income for the period				-	-
<b>Total comprehensive income for the period</b>		<b>1,482,680</b>	<b>610,862</b>	<b>1,448,636</b>	<b>614,960</b>
<b>Earnings per share:</b>					
Basic and diluted earnings per share (kobo)		512	211	500	212

## Consolidated Statement of Changes in Equity

As at 31 December, 2025

In thousands of naira

	Note	Share capital	Share premium	Retained earnings	Total equity
<b>GROUP</b>					
<b>Balance at 1 January 2025</b>		<b>144,912</b>	<b>635,074</b>	<b>3,048,350</b>	<b>3,828,336</b>
<b>Comprehensive income for the period</b>					
Profit for the period		-	-	1,482,680	1,482,680
Other comprehensive income for the period		-	-	-	-
<b>Total comprehensive income for the period</b>		-	-	1,482,680	1,482,680
<b>Transactions with owners, recorded directly in equity</b>					
Dividend		-	-	(405,753)	(405,753)
<b>Total transactions with owners</b>		-	-	(405,753)	(405,753)
<b>Balance at 31 December, 2025</b>		<b>144,912</b>	<b>635,074</b>	<b>4,125,261</b>	<b>4,905,263</b>
<b>GROUP</b>					
<b>Balance at 1 January 2024</b>		<b>144,912</b>	<b>635,074</b>	<b>2,727,948</b>	<b>3,507,934</b>
<b>Comprehensive income for the period</b>					
Profit for the period		-	-	610,862	610,862
Other comprehensive income for the period		-	-	-	-
<b>Total comprehensive income for the period</b>		-	-	610,862	610,862
<b>Transactions with owners, recorded directly in equity</b>					
Dividend		-	-	(290,460)	(290,460)
<b>Total transactions with owners</b>		-	-	(290,460)	(290,460)
<b>Balance at 31 December, 2024</b>		<b>144,912</b>	<b>635,074</b>	<b>3,048,350</b>	<b>3,828,336</b>
<b>COMPANY</b>					
<b>Balance at 1 January 2025</b>		<b>144,912</b>	<b>635,074</b>	<b>3,075,887</b>	<b>3,855,873</b>
<b>Comprehensive income for the period</b>					
Profit for the period		-	-	1,448,636	1,448,636
Other comprehensive income for the period		-	-	-	-
<b>Total comprehensive income for the period</b>		-	-	1,448,636	1,448,636
<b>Transactions with owners, recorded directly in equity</b>					
Dividend	25	-	-	(405,753)	(405,753)
<b>Total transactions with owners</b>		-	-	(405,753)	(405,753)
<b>Balance at 31 December 2025</b>		<b>144,912</b>	<b>635,074</b>	<b>4,118,770</b>	<b>4,898,755</b>
<b>COMPANY</b>					
<b>Balance at 1 January 2024</b>		<b>144,912</b>	<b>635,074</b>	<b>2,751,415</b>	<b>3,531,401</b>
<b>Comprehensive income for the period</b>					
Profit for the period		-	-	614,960	614,960
Other comprehensive income for the period		-	-	-	-
<b>Total comprehensive income for the period</b>		-	-	614,960	614,960
<b>Transactions with owners, recorded directly in equity</b>					
Dividend	25	-	-	(290,460)	(290,460)
<b>Total transactions with owners</b>		-	-	(290,460)	(290,460)
<b>Balance at 31 December 2024</b>		<b>144,912</b>	<b>635,074</b>	<b>3,075,916</b>	<b>3,855,901</b>

## Unaudited Consolidated and Separate Statement of Cash Flows

**As at 31 December, 2025**

*In thousands of naira*

	Note	GROUP		COMPANY	
		31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
<b>Cash flows from operating activities</b>					
Profit for the period		1,482,680	610,862	1,448,636	614,960
Adjustments for:					
- Depreciation	9(b)	305,535	230,469	302,897	227,688
- Depreciation of investment property		21,057	20,304	21,057	20,303
- Amortisation	13	15,599	10,877	15,599	10,749
- Finance income	7	(121,686)	(41,611)	(121,686)	(41,611)
- Writeback/(impairment loss) on trade receivables		-	3,778	-	3,778
- Finance cost	7	61,511	32,079	61,511	32,079
- Gain on sale of property, plant and equipment	6	1,842	(6,371)	-	(6,011)
- Taxation	11(a)	803,035	517,944	787,014	517,944
		<u>2,569,573</u>	<u>1,378,331</u>	<u>2,515,029</u>	<u>1,379,879</u>
<i>Changes in:</i>					
- Inventories		555,151	(1,153,955)	555,151	(1,153,864)
- Trade and other receivables	16	(283,126)	(67,322)	(126,363)	(84,838)
- Deposit for imports		-	46,601	-	46,601
- Prepayments and advances	17	25,230	(46,464)	25,230	(46,464)
- Trade and other payables	21	368,374	432,625	339,353	427,603
- Dividend payable		(234,025)	(19,524)	(234,025)	(19,524)
- Deferred income		51,070	(109,149)	51,070	(109,149)
		<u>3,052,247</u>	<u>461,143</u>	<u>3,125,444</u>	<u>440,244</u>
<b>Cash generated from operating activities</b>					
WHT credit notes utilised	11(c)	(93,429)	(129,911)	(93,429)	(129,911)
Tax paid	11(c)	(424,807)	(80,394)	(424,807)	(80,394)
		<u>2,534,011</u>	<u>250,838</u>	<u>2,607,208</u>	<u>229,939</u>
<b>Cash flows from investing activities</b>					
Purchase of property plant and equipment	12(a)	(510,799)	(310,342)	(510,799)	(310,342)
Additions to motor vehicle under lease		-	(55)	-	(55)
Acquisition of Intangible assets		(71,667)	(33,862)	(71,667)	(33,862)
Proceeds from sale of property, plant and equipment		12,194	6,371	12,194	6,011
Interest income on other financial assets	7	80,075		80,075	
Additions to investment in financial assets	22	165,838	(189,861)	165,838	(189,861)
Finance income		-	41,611	-	41,611
		<u>(324,359)</u>	<u>(486,138)</u>	<u>(324,359)</u>	<u>(486,498)</u>
<b>Net cash used in investing activities</b>					
<b>Cash flows from financing activities</b>					
Additions to loans and borrowings	23	407,109	-	274,007	-
Repayment of borrowings	23	(245,856)	(7,258)	(192,527)	(7,258)
Interest paid		(61,511)	(32,079)	(61,511)	(32,079)
Dividend payable transferred to DMO		(284,708)	-	(284,708)	-
Dividend paid	25	(405,753)	(290,460)	(405,753)	(290,460)
		<u>(590,719)</u>	<u>(329,797)</u>	<u>(670,492)</u>	<u>(329,797)</u>
<b>Net cash used in financing activities</b>					
<b>Net decrease in cash and cash equivalents</b>					
Cash and cash equivalents at 1 January		237,189	802,286	211,680	798,037
Cash and cash equivalents at 31 December 2024	20	<u>2,057,625</u>	<u>237,189</u>	<u>2,025,541</u>	<u>211,680</u>

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

<b>S/n</b>	<b>Page</b>	<b>S/n</b>	<b>Page</b>
1 Reporting entity	9	17 Prepayments and advances	35
2 Basis of preparation	9	18 Cash and cash equivalents	35
3 Changes in Significant Accounting Policies	10	19 Other financial assets	35
4 Significant accounting policies	11	20 Capital and reserves	36
5 Revenue	27	21 Trade and other payables	36
6 Other income	27	22 Deferred income	36
7 Finance income and finance costs	27	23 Loans and borrowings	36
8 Profit before tax	28	24 Dividends	37
9 Expenses	28	25 Dividend payable	37
10 Personnel expenses	28	26 Related Parties	37
11 Taxation	29	27 Investments in subsidiaries	37
12 Property, plant and equipment	30		
13 Intangible assets	32		
14 Investment property	34		
15 Inventories	34		
16 Trade and other receivables	35		

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### 1 Reporting Entity

Berger Paints Nigeria Plc ("the Company") was incorporated in Nigeria as a private limited liability company in 1959 and was converted to a public liability company in 1973. Its registered office address is at 102, Oba Akran Avenue, Ikeja Industrial Estate, Ikeja, Lagos. The Company is listed on the Nigerian Exchange.

The principal activities of the Company continues to be the manufacturing, sale and distribution of paints and allied products throughout the country and rent of investment property.

### 2 Basis of Preparation

#### (a) Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and in the manner required by the Companies and Allied Matters Act Cap C.20, Laws of the Federation of Nigeria, 2004 and the Financial Reporting Council of Nigeria Act, 2011. The Unaudited consolidated and separate financial statements were authorised for issue by the Board of Directors on 27 January, 2026.

#### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following:

- Non-derivative financial instruments initially measured at fair value and subsequently measured at amortised cost.
- Government grant (recognised as deferred income) measured at fair value.
- Inventories: Lower of cost and net realisable value.

The methods used to measure fair value are further disclosed in Note 2(e).

#### (c) Functional and presentation currency

These financial statements are presented in Naira, which is the Company's functional currency. All financial information presented in Naira has been rounded to the nearest thousand except where otherwise indicated.

#### (d) Use of estimates and judgment

In the preparation of these financial statements, management has made judgments, estimates and assumptions that affect the application of the Company's accounting policy and the reported amounts of assets, liabilities, income and expenses. Actual result may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about critical judgments made in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are included in the following notes:

Note 4(Q) and 31	leases: whether an arrangement contains a lease
Note 4(D),(F),14 and 16	determination of the useful life of leasehold land
Note 4(L) and 5	revenue recognition and measurement of revenue from rendering of painting services

Information about assumptions and estimation uncertainties that have most significant effects on amounts recognised in the financial statements is included in the following notes;

Note 2(e) and 30(a)	determination of fair values
Note 4(G) and 30(b)	impairment of financial assets: Expected credit loss and forward looking information
Note 12	uncertainty over income taxes: transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business.
Note 26 (a)	determination of cashflows repayments in respect of the investment property development financing arrangement.
Note 33	recognition and measurement of provisions and contingencies: key assumptions about the likelihood and magnitude of an outflow of resources.

#### (e) Measurement of fair values

A number of the Company's accounting policies and disclosures require the determination of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Company uses market observable data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1	- quoted prices (unadjusted) in active markets for identical assets or liabilities
Level 2	- inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. as derived from prices).
Level 3	- inputs for the asset or liability that are not based on observable market data (unobservable inputs).

## Notes to the Consolidated and Separate financial statements

### As at 31 December, 2025

If the inputs used to measure the fair value of an asset or a liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values is included in Note 30 – Financial instruments- Fair values and financial risk management.

### 3 Changes in significant accounting policies

The Company has initially adopted IFRS 16 *Leases* and IFRIC 23 *Uncertainty over Income Tax treatments* from 1 January 2019. A number of other new standards are effective from 1 January 2019 but they do not have a material effect on the Company's financial statements.

#### A. IFRS 16 Leases

The Company applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognized in retained earnings at 1 January 2019. Accordingly, the comparative information presented for 2018 is not restated –i.e. it is presented, as previously reported, under IAS 17 and related interpretations. The details of the changes in accounting policies are disclosed below. Additionally, the disclosure requirements in IFRS 16 have not generally been applied to comparative information.

#### (a) Definition of a lease

Previously, the Company determined at contract inception whether an arrangement was or contained a lease under IFRIC 4 *Determining whether an Arrangement contains a Lease*. The Company now assesses whether a contract is or contains a lease based on the definition of a lease, as explained in Note (4Q).

On transition to IFRS 16, the Company elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The Company applied IFRS 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under IAS 17 and IFRIC 4 were not reassessed for whether there is a lease under IFRS 16. Therefore, the definition of a lease under IFRS 16 was applied only to contracts entered into or changed on or after 1 January 2019.

#### (b) As a Lessee

As a lessee, the Company leases land, motor vehicles and property rentals. The Company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to ownership of the underlying asset to the Company. Under IFRS 16, the Company recognises right-of-use assets and lease liabilities for leases of land and motor vehicles- i.e. these leases are on-balance sheet.

#### Leases classified as finance leases under IAS 17

On transition to IFRS 16, the carrying amount of the right of use assets and the lease liability at 1 January 2019 is determined at the carrying amount of the leased asset and lease liability under IAS 17 immediately before that date. The right of use assets recognised from the leases are presented in investment property as well as property, plant and equipment and measured at cost at that date.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### Leases classified as operating leases under IAS 17

Previously, the Company classified property leases as operating leases under IAS 17.

The Company used a number of practical expedients when applying IFRS 16 to leases previously classified as operating leases under IAS17. The Company:

- did not recognize right-of-use assets and liabilities for leases for which the lease term ends within 12 months of the date of initial application.
- did not recognise right-of-use assets and liabilities for leases of low value asset;
- excluded initial direct costs from the measurement of the right-of-use asset at the date of initial application ; and
- used hindsight when determining the lease term.

In particular, the Company did not recognise right of use asset and liability for the property rentals as the lease terms end within 12 months of the date of initial application.

### (c) As a Lessor

The Company leases out its investment property, and an insignificant portion of the Company's building properties. The Company has classified these leases as operating leases.

The Company is not required to make any adjustments on transition to IFRS 16 for leases in which it acts as a lessor. Under IAS 17, the lease contracts were classified as operating leases.

### B. IFRIC 23 Uncertainty over Income Tax treatments

The Company has adopted IFRIC 23 for the first time in the year 2019. The amendment clarifies how to determine the accounting tax position when there is uncertainty over income tax treatments. The interpretation requires an entity to:

- determine whether uncertain tax positions are assessed separately or as a group; and
- assess whether it is probable that a tax authority will accept an uncertain tax treatment used, or proposed to be used, by an entity in its income tax filings:
  - If yes, the entity should determine its accounting tax position consistently with the tax treatment used or planned to be used in its income tax filings.
  - If no, the entity should reflect the effect of uncertainty in determining its accounting tax position using either the most likely amount or the expected value method.

### 4 Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements. Set out below is an index of the significant accounting policies, the details of which are available on the pages that follow.

A. Foreign currency transactions	12	O Taxation	20
B. Financial instruments	12	P Earnings per share	22
C. Capital and other reserves	14	Q Leases	22
D. Property, plant and equipment	15	R. Statement of cashflows	24
E. Intangible assets	16	S. Operating segment	24
F. Investment property	16	T. Dividends	24
G. Impairment	17	U. Prepayments and advances	24
H. Contingent liabilities and contingent assets	18	V. Deposit for imports	24
I. Provisions	19	W. Investment in subsidiary	24
J. Employee benefits	19	X. Related parties	25
K. Inventories	19	Y. New standards and interpretations not yet adopted	25
L. Revenue by nature	20	Z. New currently effective requiremen	25
M. Finance income and finance cos	20		
N. Government grants	20		

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### A. Foreign currency transactions

Transactions denominated in foreign currencies are translated and recorded in Naira at the actual exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated to naira at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into functional currency at the exchange rate when the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences arising on retranslation are recognised in profit or loss.

### B. Financial instruments

#### i. Recognition and initial measurement

Trade receivables and debt securities issued are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

The Company's financial assets comprises trade and other receivables, cash and cash equivalents and other financial assets; and are classified as financial assets measured at amortised cost.

#### ii. Classification and subsequent measurement

##### Financial assets

On initial recognition, a financial asset is classified as measured at: amortised cost; FVOCI - debt investment; FVOCI - equity investment; or FVTPL

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

##### **Business model assessment:**

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Company's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated – e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Company's continuing recognition of the assets.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### **Financial Assets- Assessment whether contractual cash flows are solely payments of principal and interest:**

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Company considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable-rate features;
- prepayment and extension features; and
- terms that limit the Company's claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

### **Financial assets- Subsequent measurement and gains and losses**

Financial assets at FVTPL	These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.
Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
Debt investments at FVOCI	These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.
Equity investments at FVOCI	These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### Financial liabilities- Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss

The Company's financial liabilities comprises loans and borrowings, trade and other payables and dividend payable; and are classified as other financial liabilities.

### (iv) Derecognition and offsetting

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

### C. Capital and other reserves

#### i. Share capital

The Company has only one class of shares, ordinary shares. Ordinary shares are classified as equity. When new shares are issued, they are recorded in share capital at their par value. The excess of the issue price over the par value is recorded as share premium. All ordinary shares rank equally with regard to the Company's residual assets. Holders of these shares are entitled to dividends as declared from time to time and are entitled to one vote per share at general meetings of the Company. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

#### ii. Share premium

When the company issues shares at a premium, whether for cash or otherwise, a sum equal to the aggregate amount or value of the premium on those shares is transferred to the share premium account. Any transaction costs associated with the share issues are deducted from share premium account, net of any related income tax benefits. The use of the share premium account is governed by S.120 (3) of the Companies and Allied Matters Act, CAP C.20, Laws of the Federation of Nigeria, 2004,

#### iii. Retained earnings

Retained earnings represents the Company's accumulated earnings since its inception, less any distributions to shareholders, and net of any prior period adjustments. A negative amount of retained earnings is reported as accumulated deficit.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

- iv. Fair value reserve  
 Fair value reserve comprises the cumulative net change in available-for-sale financial assets until the assets are derecognised or impaired.

### D. Property, plant and equipment

#### i. Recognition and measurement

The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably.

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of construction recognised includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets. Items of property, plant and equipment under construction are disclosed as capital work-in-progress.

If significant part of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

#### ii. Subsequent cost

The cost of replacing a part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

#### iii. Derecognition

The carrying amount of an item of property, plant and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal.

Gains and losses on derecognition or disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised net in profit or loss in the statement of profit or loss and other comprehensive income.

#### iv. Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss on a straight line basis over the estimated useful lives of each part of an item of property, plant and equipment which reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term. Capital work-in-progress is not depreciated.

The estimated useful lives for the current and comparative periods are as follows:

• Leasehold land	- Unlimited
• Buildings	- 20 years
• Plants and machinery	
- Fixed plant	- 12 -40 years
- Movable plant	- 7 years
- Generators	- 5 years
• Motor vehicles	
- Trucks	- 6 years
- Cars	- 4 years
• Furniture and fittings	- 5 years
• Computer equipment	- 5 years
• Motor vehicles under lease	- 5 years
• Motor vehicles under lease	- lease period

Depreciation methods, useful lives and residual values are reviewed at each financial year end and adjusted if appropriate. The attributable cost of each asset is transferred to the relevant asset category immediately the asset is available for use and depreciated accordingly.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### E. Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method for an intangible asset with finite useful life are reviewed at the end of each year, changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are considered to modify the amortisation period or method, as appropriate, and are treated as charges in accounting estimates.

The amortisation expense of tangible assets with finite lives is recognised in the profit or loss as the expense category that is consistent with the function of the intangible assets. Gains or losses arising from derecognition of an intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the profit or loss when asset is derecognised.

Purchased software are recognised as assets if there is sufficient certainty that future economic benefits associated with the

item will flow to the entity. Amortisation is calculated using the straight-line method over three (3) years.

The carrying amount of an intangible asset is derecognised on disposal or when no future economic benefits are expected from its use or disposal.

#### Internally generated intangible assets

Expenditure on research activities is recognised as an expense in the period in which it is incurred. An internally generated intangible asset arising from development (or from the development phase of an internal project) is recognised if and only if all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognised, development expenditure is recognised in profit or loss in the period in which it is incurred.

The internally generated intangible asset represents product formulation development for the newly commissioned automated paint factory.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

### F. Investment property

#### i. Recognition and measurement

An investment property is either land or a building or part of a building held by the Company to earn rentals or for capital appreciation or both.

Investment property is initially measured at cost, including transaction costs. Such cost does not include start-up costs, abnormal waste, or initial operating losses incurred before the investment property achieves the planned level of occupancy.

The cost model is applied in accounting for investment property. The investment property is recorded at cost less any accumulated depreciation and accumulated impairment losses.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### ii. Subsequent expenditure

The cost of replacing a part of an item of investment property is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of investment property are recognised in profit or loss as incurred.

### iii. Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each part of the investment property which reflects the expected pattern of consumption of the future economic benefits embodied in the asset.

The estimated useful lives for the current and comparative periods are as follows:

• Buildings	– 20 years
• Leasehold land	– Unlimited

Depreciation methods, useful lives and residual values are reviewed at each financial year end and adjusted if appropriate.

### iv. Transfers

Transfers to, or from, investment property are made when there is a change in use, evidenced by:

- commencement of owner-occupation, for a transfer from investment property to owner-occupied property;
- commencement of development with a view to sale, for a transfer from investment property to inventories;
- end of owner-occupation, for a transfer from owner-occupied property to investment property; or
- commencement of an operating lease to another party, for a transfer from inventories to investment property.

Transfers to, or from, investment property does not change the carrying amount of the property transferred, and they do not change the cost of the property for measurement or disclosure purposes.

## G. Impairment

### Non-derivative financial assets

#### i. Financial instrument

The Company's financial assets consist of cash and cash equivalent, trade receivables and other financial assets, The Company recognises loss allowances for expected credit loss (ECL) on financial assets measured at amortised cost. The Company measures loss allowances at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than 60 days past due.

The Company considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or
- the financial asset is more than 60 days past due.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

For cash and cash equivalent and other financial assets, Company applies a general approach in calculating the ECLs. The Company considers a financial asset to have low credit risk when its credit risk rating is equivalent to the globally understood definition of investment grade.

### ii Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

### iii Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortised cost and debt securities at FVOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or being more than 60 days past due;
- the restructuring of a loan or advance by the Company on terms that the Company would not consider otherwise;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

### iv Presentation of allowance for ECL in the statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

### v Write off

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

## H. Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company, or a present obligation that arises from past events but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or the amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities are only disclosed and not recognised as liabilities in the statement of financial position. If the likelihood of an outflow of resources is remote, the possible obligation is neither a provision nor a contingent liability and no disclosure is made.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity.

Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset and its recognition is appropriate.

A contingent asset is disclosed where an inflow of economic benefits is probable. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits will arise, the asset and the related income are recognised in the financial statements of the period in which the change occurs. If an inflow of economic benefits has become probable, an entity discloses the contingent asset.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### I. Provisions

A provision is recognised, if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost in profit or loss.

### J. Employee benefits

#### i. Defined contribution plan

A defined contribution plan is a post-employment benefit plan (pension fund) under which the Company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts.

In line with the provisions of the Pension Reform Act 2014, the Company has instituted a defined contribution pension scheme for all employees. The Company and its employees contribute a minimum of 10% and 8% of the employees annual basic salary, housing and transport allowances respectively to the scheme. Employee contributions to the scheme are funded through payroll deductions while the Company's contributions are charged to profit and loss.

On 1 January 2016, the Company increased the employer contributions to the scheme to 15% of employee's annual basic salary, housing and transport allowances.

#### ii. Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided in profit or loss.

A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

#### iii. Termination benefits

Termination benefits are recognized as an expense when the Company is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy.

Termination benefits for voluntary redundancies are recognized as an expense if the Company has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting period, then they are discounted to their present value.

### K. Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventory includes expenditure incurred in acquiring the inventory, production or conversion costs and other costs incurred in bringing them to their existing location and condition. The basis of costing is as follows:

Raw materials, non-returnable packaging materials and consumable spare – purchase cost on a weighted average basis including transportation and applicable clearing charges.

Finished products and products-in-process – weighted average cost of direct materials and labour plus a reasonable proportion of manufacturing overheads based on normal levels of activity.

Goods in transit – Purchase cost incurred to date

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of conversion and selling expenses. Allowance is made for obsolete, slow moving or defective items where appropriate.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### L. Revenue by nature

#### (i) Revenue from contract with customers

##### a Sale of paints and allied products

Revenue from the sale of goods in the course of ordinary activities represents sale of paints and allied products and is measured at the fair value of the consideration received or receivable, net of value added tax, sales returns, trade discounts and volume rebates.

Revenue is recognised when the goods are delivered and have been accepted by customers. The Company allocates a portion of consideration received to loyalty points as applicable. The allocation is based on the relative stand alone selling prices. The amount allocated to the loyalty program is deferred, and is recognised as revenue when loyalty points are redeemed or the likelihood of the customer redeeming the loyalty points become remote. The deferred revenue is included in contract liabilities.

##### b Contract services - supply and apply services contract

Supply and apply services contract revenue results from rendering painting services to customers. These services are rendered based on specific negotiated contracts with the customers.

Contract revenue includes the initial amount agreed in the contract plus any variations in contract work, claims and incentive payments, to the extent that it is probable that they will result in revenue and can be measured reliably.

Revenue is recognized overtime on basis of the Company's cost incurred relative to the total expected cost for the satisfaction of the performance obligation. The related cost are recognised in profit or loss when they are incurred. Advances received are included in contract liabilities and presented as part of trade and other payables. Unbilled receivables for services rendered are included as contract assets and presented as part of trade and other receivables.

#### (ii) Investment property rental income

Rental income from investment property is recognised as revenue on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease. Rental income from other properties are recognised as other income.

### M. Finance income and finance costs

Finance income comprises interest income on funds invested, dividend income, gains on re-measurement of financial assets measured at amortised cost, and reclassification of net gains previously recognised in OCI. Interest income is recognised as it accrues in profit or loss, using the effective interest method. Dividend income is recognized in profit or loss on the date that the Company's right to receive payment is established.

Finance costs comprise interest expense on lease and other financial liabilities and impairment losses recognised on financial assets (other than trade receivables). Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

Foreign currency gains and losses on financial assets and financial liabilities are reported on a net basis as either finance income or finance cost depending on whether foreign currency movements are in a net gain or net loss position.

### N. Government grant

Government grants are not recognized until there is reasonable assurance that the Company will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in profit or loss on a systematic basis over the periods in which the Company recognizes as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Company should purchase, construct or otherwise acquire non-current assets are recognized as deferred income in the statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Company with no future related costs are recognized in profit or loss in the period in which they become receivable.

The benefit of a government loan at a below-market rate of interest is treated as a government grant, measured as the difference between proceeds received and the fair value of the loan based on prevailing market interest rates.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### O. Taxation

#### Income tax

Income tax expense comprises current tax (Company Income Tax, Tertiary Education Tax, Nigeria Police Trust Fund levy and Capital gains tax) and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income. The Company had determined that interest and penalties relating to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore are accounted for under IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

#### (a) Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year, and any adjustment to tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date. Company Income Tax is computed on taxable profits; Tertiary Education Tax is computed on assessable profits while the Nigeria Police Trust Fund is computed on net profit (i.e. profit after deducting all expenses and taxes from revenue earned by the Company during the year). Income tax liabilities are presented in the statement of financial position net of withholding taxes.

#### (b) Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax assets are recognised for unutilised tax losses, unutilised tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on business plans.

Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves. Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be utilised.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if any. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset if, and only if the Company:

- (a) has a legally enforceable right to set off current tax assets against current tax liabilities; and
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
  - the same taxable entity; or
  - different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

In determining the amount of current and deferred tax, the Company takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. This assessment relies on estimates and assumptions and may involve a series of judgments about future events. New information may become available that causes the Company to change its judgment regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such determination is made.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### (c) Minimum tax expense

The Company is subject to the Finance Act, 2019 which amends the Company Income Tax Act (CITA). Total amount of tax payable under the Finance Act, 2019 is determined based on the higher of two components; Company Income Tax (based on taxable income (or loss) for the year); and Minimum tax (determined based on 0.5% of qualifying Company's turnover less franked investment income). Taxes based on taxable profit for the period are treated as income tax in line with IAS 12; whereas Minimum tax which is based on a gross amount is outside the scope of IAS 12 and therefore, are not presented as part of income tax expense in the profit or loss. The liability is recognised under current tax liabilities in the statement of financial position.

Where the minimum tax charge is higher than the Company Income Tax (CIT), a hybrid tax situation exists. In this situation, the CIT is recognized in the income tax expense line in the profit or loss and the excess amount is presented above the income tax line as Minimum tax expense.

### P. Earnings per share

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held (if any). Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held (if any), for the effects of all dilutive potential ordinary shares.

### Q. Leases

The Company has applied IFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under IAS17 and IFRIC4. The details of accounting policies under IAS17 and IFRIC4 are disclosed separately.

*Policy applicable from 1 January 2019*

At inception of a contract, the Company assess whether a contract is, or contains a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company uses the definition of a lease in IFRS 16.

This policy is applied to contracts entered into, on or after 1 January, 2019.

#### i. As a lessee

The Company recognizes a right-of-use asset and lease liability at the lease commencement date. The right-of-use is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying assets or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Company by the end of the lease term or the cost of right-of-use asset reflects that the Company will exercise a purchase option. In that case the right-of-use assets will be depreciated over the useful life of the underlying assets, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any and adjusted or certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses interest rate implicit in the lease liability agreement as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- Fixed payments, including in-substance fixed payments;
- Variable lease payments that depend on an index or a rate initially measured using the index or rate as at the commencement date;
- Amounts expected to be payable under a residual value guarantee; and
- The exercise price under a purchase option that the Company is reasonably certain to exercise, lease payments in an optional renewal period if the Company is reasonably certain to exercise an extension option, and penalties for early termination of a lease the Company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or terminate option or if there is a revised in-substance fixed lease payment.

## Notes to the Consolidated and Separate financial statements

### As at 31 December, 2025

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Company presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment and lease liabilities in loans and borrowings in the statement of financial position. Right of use assets comprises motor vehicles under lease and leasehold land.

*Short-term leases and leased of low-value assets.*

The Company has elected not to recognize right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Company recognizes the lease payments associated with these leases as an expenses on a straight-line basis over the lease term.

#### ii. As a lessor

At inception or on modification of a contract that contains a lease component, the Company allocates the consideration in the contract to each lease component on the basis of their relative standalone prices.

When the Company acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Company makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Company considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

When the Company is an intermediate lessor, it accountings for its interests in the head lease and the sub-lease separately. It assesses the classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Company applies the exemption described above, then it classified the sub-lease as an operating lease.

If an arrangement contains lease and non-lease components, then the Company applies IFRS 15 to allocate the consideration in the contract.

The Company applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The Company further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

The Company recognizes lease payments received under operating leases as income on a straight -line basis over the lease term as part of 'other revenue'.

Generally, the accounting policies applicable to the Company as a lessor in the comparative period were not different from IFRS 16.

#### *Policy applicable before 1 January 2019*

##### **i. Determining whether an arrangement contains a lease**

At inception of an arrangement, the Company determines whether the arrangement is or contains a lease.

At inception or on reassessment of an arrangement that contains a lease, the Company separates payments and other consideration required by the arrangement into those for the lease and those for other elements on the basis of their relative fair values. If the Company concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset; subsequently, the liability is reduced as payments are made and an imputed finance cost on the liability is recognised using the Company's incremental borrowing rate.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### ii. Leased assets

Assets held by the Company under leases which transfer to the Company substantially all of the risks and rewards of ownership are classified as finance leases. On initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset. Assets held under other leases are classified as operating leases and are not recognised in the Company's statement of financial position.

### iii. Lease payments

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease. Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

## R. Statement of cashflows

The statement of cash flows is prepared using the indirect method. Changes in statement of financial position items that have not resulted in cash flows such as translation differences, and other non-cash items, have been eliminated for the purpose of preparing the statement. Dividend paid to ordinary shareholders are included in financing activities while finance income received is included in investing activities.

## S. Operating Segment

An operating segment is a distinguishable component of the Company that earns revenue and incurs expenditure from providing related products or services (business segment), or providing products or services within a particular economic environment (geographical segment), and which is subject to risks and returns that are different from those of other segments.

The Company's primary format for segment reporting is based on business segments. The business segments are determined by management based on the Company's internal reporting structure.

All operating segments' operating results are reviewed regularly by the Management Committee, which is considered to be the chief operating decision maker for the Company, to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results that are reported to the Company's Management Committee include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets, head office expenses and tax assets and liabilities.

## T. Dividends

Dividend payable is recognised as a liability in the period in which they are declared and the shareholders right to receive payment has been established.

Dividends which remained unclaimed for a period exceeding twelve (12) years from the date of declaration and which are no longer actionable by shareholders in accordance with section 385 of the Companies and Allied Matters Act of Nigeria are written back to retained earnings.

## U. Prepayments and advances

Prepayments and advances are non-financial assets which result when payments are made in advance of the receipt of goods or services. They are recognized when the Company expects to receive future economic benefits equivalent to the value of the prepayment. The receipt or consumption of the goods or services results in a reduction in the prepayment and a corresponding increase in expenses (assets) for that reporting period.

## V. Deposit for imports

Deposit for imports are non-financial assets which result when letters of credit are opened with the bank for the importation of raw materials and plant and machinery. They are recognized when the Company expects to receive future economic benefits equivalent to the value of the deposit made.

## W. Investment in subsidiary

Subsidiaries are entities controlled by the Company. Investments in subsidiaries are carried at cost less accumulated impairment losses in the Company's statement of financial position. Where the recoverable amount of the investment is less than the carrying amount, an impairment is recognized in profit or loss. On disposal of investments in subsidiaries, the difference between disposal proceeds and the carrying amounts of the investments are recognized in profit or loss.

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### X. Related parties

Related parties include the Company's shareholders, directors, their close family members and any employee who is able to exert a significant influence on the operating policies of the Company. Key management personnel are also regarded as related parties. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity.

Related parties transactions of similar nature are disclosed in aggregate except where separate disclosure is necessary for understanding of the effects of the related party transactions on the financial statements of the entity.

### Y. New standards and interpretations not yet adopted

#### Standards issued but not yet effective

A number of new Standards, Amendments to Standards, and Interpretations are effective for annual periods beginning after 1 January 2019 and have not been adopted in preparing these financial statements. Those Standards, Amendments to Standards, and Interpretations which may be relevant to the Company are set out below. Earlier adoption is permitted; however, the Company has not early adopted the new or amended standard in preparing the financial statement.

- Amendments to References to Conceptual Framework in IFRS Standards
- Definition of a Business (Amendments to IFRS 3)
- Definition of Material (Amendments to IAS 1 and IAS 8)
- Interest Rate Benchmark Reform (Amendments to IFRS 9, IAS 39 and IFRS 7)

### Z. Standards, Interpretations effective from 1 January 2019

There are new issued accounting standards, amendment to standards and interpretations that are effective first beginning 1 January 2019. Other than those disclosures in Note 3, the Directors have considered the following amended standards and interpretations and that they are not expected to have a significant impact on the Company's financial statements:

- Prepayment features with negative compensation (Amendment to IFRS 9)
- Long term interests in Associates and Joint Ventures (Amendment to IAS 8)
- Plan Amendment, Curtailment or Settlement (Amendment to IAS 19)
- Annual improvements to IFRS Standards 2015/17 Cycle Various Standards

## Notes to the Consolidated and Separate financial statements

As at 31 December, 2025

### 5 Revenue

#### (a) Revenue stream for the period comprises:

In thousands of naira	Recognition policy	GROUP		COMPANY	
		Dec-25	Dec-24	Dec-25	Dec-24
(i) Revenue from contract with customers					
- Sale of paints and allied products*	At a point in time	15,578,005	13,194,029	15,578,005	13,194,029
- Contract services	Over time	288,492	122,667	-	30,257
(ii) Revenue from leases of investment property		-	-	-	-
		<b>15,866,497</b>	<b>13,316,696</b>	<b>15,578,005</b>	<b>13,224,286</b>

\*Revenue from sale of paints and allied products for the year comprises:

In thousands of naira	GROUP		COMPANY	
	Dec-25	Dec-24	Dec-25	Dec-24
Revenue (net of value added tax)	15,866,497	13,316,696	15,578,005	13,224,286
Discounts and rebates	(2,875,627)	(2,484,785)	(2,875,627)	(2,484,785)
	<b>12,990,871</b>	<b>10,831,911</b>	<b>12,702,379</b>	<b>10,739,501</b>

Nigeria is the Company's primary geographical segment as all sales in the current and prior year were made in the country.

#### (b) Contract balances

The Company's contract balance comprises of trade receivables from contract with customers and is included in trade and other receivables (Note 18(a)). The balance is analysed as follows:

In thousands of naira	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Billed receivables in respect of sales of paints and allied products	267,768	183,706	128,499	158,076
Unbilled receivables in respect of contract services	-	83,688	-	83,688
Trade receivables (Note 18(a))	<b>267,768</b>	<b>267,394</b>	<b>128,499</b>	<b>241,764</b>

### 6 Other income

Other income comprises:

In thousands of naira	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Sale of Scrap	8,573	34,242	8,573	34,242
Income on property leases*	21,231	21,592	21,231	21,592
Profit from disposal of property, plant and equipment	12,194	6,371	10,352	6,011
Insurance claims received	0	15	-	15
Income from new BBPs and other income	8,900	51,637	8,900	51,637
Other Misc. income - Debt provisions no longer required	-	-	0	-
Sale of raw materials	5,299	13,310	5,299	13,310
	<b>56,197</b>	<b>127,167</b>	<b>54,355</b>	<b>126,807</b>

\*This represents income earned from leases of an insignificant portion of the Company's building properties to third parties.

\*\*This represents a one-off gain from sale of "available for sale financial assets" in prior year.

### 7 Finance income and finance cost

Recognised in profit or loss:

In thousands of naira	GROUP		COMPANY	
	Dec-25	Dec-24	Dec-25	Dec-24
Interest income on other financial assets	48,098	11,966	48,098	11,966
Interest income on bank deposit	69,284	-	69,284	-
Government grant	-	31,285	-	31,285
Foreign currency gain (loss)	4,304	(1,640)	4,304	(1,640)
Net gain on financial liabilities measured at amortised costs	121,686	41,611	121,686	41,611
Unwinding of discount on financial liabilities measured at amortised cost				
Total finance income	<b>121,686</b>	<b>41,611</b>	<b>121,686</b>	<b>41,611</b>
Interest expense on borrowings	(37,166)	(32,079)	(37,166)	(32,079)
Foreign currency loss	-	-	-	-
Interest expense on lease liabilities	(24,345)	-	(24,345)	-
Interest expense on financial liabilities measured at amortised costs.	-	-	-	-
Total finance cost	<b>(61,511)</b>	<b>(32,079)</b>	<b>(61,511)</b>	<b>(32,079)</b>
Net finance income recognised in profit or loss	<b>60,175</b>	<b>9,532</b>	<b>60,175</b>	<b>9,532</b>

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**8 Profit before income tax**

Profit before tax is stated after charging/(crediting):

*In thousands of naira*

	Notes	Group		Company	
		Dec-25	Dec-24	Dec-25	Dec-24
Directors' emoluments	9(a)	197,256	126,028	180,076	110,158
Depreciation	9(b)	309,038	250,760	308,355	247,992
Amortisation	13	15,599	10,749	15,599	10,749
Personnel expenses	10	1,518,784	1,152,492	1,502,669	1,147,216
Auditors' remuneration	9(a)	-	20,700	-	18,450
(Write back) Impairment loss on trade receivables	18(b)	-	3,778	-	3,778
Profit on disposal of property, plant and equipment	6	10,352	6,011	10,352	6,011

**9 (a) Expenses**

**(i) Analysis of expenses by nature**

*In thousands of naira*

	Note	Group		Company	
		Dec-25	Dec-24	Dec-25	Dec-24
Directors emoluments		197,256	126,028	180,076	110,158
Personnel expenses	10	1,518,784	1,152,492	1,502,669	1,147,216
Training expenses		31,623	10,917	31,623	10,917
Repairs and maintenance		285,859	212,063	285,859	212,063
Office and corporate expenses		360,652	267,997	360,566	267,997
License and permits		77,562	38,501	77,562	38,501
Utilities		64,173	206,007	64,173	206,007
Insurance		108,955	81,493	108,955	81,493
Travel, transport and accommodation		347,706	309,157	347,033	309,157
Rent, rate and levies		26,357	10,091	26,357	10,091
Subscriptions		6,610	3,969	6,576	3,969
Donations		-	1,138	-	1,138
Depreciation	9(b)	310,993	250,760	308,355	247,992
Amortisation	13	15,599	10,749	15,599	10,749
Printing and stationery		12,833	5,105	12,833	5,105
Professional and Consultancy		239,937	131,513	235,887	129,768
Auditors' remuneration		-	20,700	-	18,450
Bank charges		12,681	16,033	12,441	15,925
Advertisement and publicity expenses		296,015	233,907	296,015	233,907
Distribution expenses		452,246	455,015	452,204	455,014
Raw materials and consumables		6,252,174	6,268,045	6,252,174	6,199,192
Foreign currency exchange loss		4,304	-	4,304	-
Impairment of Heritage Bank balance		-	1,075	-	1,075
Loss on sale of asset		-	11	-	11
Contract services expenses		199,208	23,261	-	23,261
		<b>10,821,527</b>	<b>9,836,027</b>	<b>10,581,260</b>	<b>9,739,156</b>

*In thousands of naira*

*Summarised as follows:*

	Note	Dec-25	Dec-24	Dec-25	Dec-24
<b>(ii) Cost of sales</b>		7,237,414	6,987,936	7,038,206	6,919,726
Selling and distribution expenses		452,246	689,600	452,204	688,921
Administrative expenses		3,131,868	2,158,490	3,090,850	2,130,512
<b>Total cost</b>		<b>10,821,528</b>	<b>9,836,026</b>	<b>10,581,260</b>	<b>9,739,159</b>

**(b) Depreciation**

*In thousands of naira*

Depreciation charged for the period comprises:

	Note	Dec-25	Dec-24	Dec-25	Dec-24
Depreciation of property, plant and equipment	12	300,259	230,456	302,897	227,688
Depreciation of investment property	14	21,057	20,304	21,057	20,304
<b>Total depreciation</b>		<b>321,316</b>	<b>250,760</b>	<b>323,955</b>	<b>247,992</b>

**10 Personnel expenses**

Personnel expenses, excluding remuneration of the executive directors during the period comprises:

*In thousands of naira*

	Group		Company	
	Dec-25	Dec-24	Dec-25	Dec-24
Salaries, wages and allowances	1,342,853	1,078,549	1,327,684	771,831
Employer contribution to compulsory pension fund scheme	89,980	73,943	89,980	59,655
	<b>1,432,833</b>	<b>1,152,492</b>	<b>1,417,664</b>	<b>831,486</b>

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**11 Taxation**

- (a) The tax charge for the year has been computed after adjusting for certain items of expenditure and income which are not deductible or chargeable for tax purposes, and comprises:

<i>In thousands of naira</i>	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
Current tax expense:				
Company income tax	803,035	316,415	787,014	316,415
WHT credit notes impaired	-	-	-	-
Nigeria Police Trust Fund Levy (NPTF)	-	60	-	60
Tertiary education tax	-	41,821	-	41,821
	<u>803,035</u>	<u>358,296</u>	<u>787,014</u>	<u>358,296</u>
Overprovision in prior year	-	(48,978)	-	(48,978)
Back duty assessment:				
Company income tax	-	181,915	-	181,915
Education tax	-	20,534	-	20,534
(Credit)/charge for the year	803,035	511,767	787,014	511,767
Deferred Tax Expense	-	6,177	-	6,177
<b>Income tax expense</b>	<b><u>803,035</u></b>	<b><u>517,944</u></b>	<b><u>787,014</u></b>	<b><u>517,944</u></b>

- (b) Reconciliation of effective tax rate:

<i>In thousands of naira</i>	<b>GROUP</b>		<b>COMPANY</b>	
%	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
Profit for the period	1,482,680	612,184	1,448,636	614,960
Taxation	803,035	517,944	787,014	517,944
<b>Profit before taxation</b>	<u>2,285,714</u>	<u>1,130,128</u>	<u>2,235,649</u>	<u>1,132,904</u>
Income tax using the Company's domestic rate of 30%	693,051	339,038	693,051	339,871
Tertiary education tax	-	41,821	-	41,821

- (c) The movement in the tax payable during the year was as follows:

i. **Current tax liabilities**

<i>In thousands of naira</i>	<b>Dec-25</b>	<b>Dec-24</b>	<b>Dec-25</b>	<b>Dec-24</b>
Balance as at 1 January	485,792	184,330	485,792	184,330
Current period charge	803,035	511,767	787,014	511,767
Minimum tax charge	-	-	-	-
Cash payments	(424,807)	(80,394)	(424,807)	(80,394)
WHT credit notes utilised	(93,429)	(129,911)	(93,429)	(129,911)
<b>Balance as at period end (A)</b>	<u>770,591</u>	<u>485,792</u>	<u>790,299</u>	<u>485,792</u>

ii. **WHT credit notes**

Balance as at 1 January	-	-	-	-
Net WHT credit recovered	-	-	-	-
Additions	93,429	55,853	93,429	55,853
Transfer from prepayment and advances (Note 17)	-	-	-	-
WHT credit notes utilised	(93,429)	(55,853)	(93,429)	(55,853)
<b>Balance as at period end (B)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total current tax liabilities as at period end (A+B)</b>	<b><u>(770,591)</u></b>	<b><u>(485,792)</u></b>	<b><u>(790,299)</u></b>	<b><u>(485,792)</u></b>

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**12 Property Plant and equipment  
GROUP**

- (a) The movement on these accounts was as follows:  
In thousands of naira

	Note	Leasehold Land N'000	Buildings N'000	Plants and Machinery N'000	Furniture and fittings N'000	Motor Vehicles N'000	Computer Equipment N'000	Motor Vehicles under Lease N'000	Capital work- in progress N'000	TOTAL N'000
Cost										
Balance at 1 January 2024		390,000	1,313,360	1,629,585	102,676	145,952	181,950	-	134,153	3,897,676
Additions		-	159,269	-	-	5,943	47,505	-	97,625	310,342
Transfer		-	-	-	(2,442)	-	2,442	-	-	-
Reclassification to intangible assets		-	-	124,763	107,015	-	-	-	(231,778)	-
Disposals/write-off		-	-	(22,851)	(255)	-	-	-	-	(23,106)
Balance at 31 December 2024		390,000	1,472,629	1,731,497	206,994	151,895	231,897	-	-	4,184,912
Balance at 1 January 2025		390,000	1,472,629	1,731,497	206,994	151,895	231,897	-	-	4,184,912
Additions		-	-	-	-	-	-	-	-	-
Swift Painting		-	-	-	-	-	-	-	-	-
Transfer		-	-	-	-	-	-	-	-	-
Reclassification to intangible assets		-	-	-	-	-	-	-	-	-
Disposals		-	-	-	-	-	-	-	-	-
Balance at 31 December 2025		390,000	1,472,629	1,731,497	206,994	151,895	231,897	-	-	4,184,912
Accumulated depreciation										
Balance at 1 January 2024		78,081	499,135	481,414	61,418	124,345	138,977	-	-	1,383,370
Charge for the year	9(b)	-	75,105	85,629	25,953	20,067	23,715	-	-	230,469
Disposals		-	-	(22,851)	(243)	-	-	-	-	(23,094)
Balance at 31 December 2024		78,081	574,240	544,192	87,128	144,412	162,692	-	-	1,590,745
Balance at 1 January 2025		78,081	574,240	544,192	87,128	144,412	162,692	-	-	1,590,745
Charge for the period	9(b)	-	87,781	104,684	34,606	179,004	17,450	-	-	423,525
Disposals		-	-	-	-	-	-	-	-	-
Balance at 31 December 2025		78,081	662,021	648,876	121,734	323,416	180,142	-	-	2,014,270
Carrying amounts										
At 31st December 2025		311,919	810,608	1,082,621	85,260	(171,521)	51,755	-	-	<b>2,170,603</b>
At 31 December 2024		311,919	814,225	1,148,171	41,258	21,607	42,973	-	134,153	<b>2,514,306</b>

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**COMPANY**

- (a) The movement on these accounts was as follows:  
*In thousands of naira*

<b>Note</b>	<b>Leasehold Land N'000</b>	<b>Buildings N'000</b>	<b>Plants and Machinery N'000</b>	<b>Furniture and fittings N'000</b>	<b>Motor Vehicles N'000</b>	<b>Computer Equipment N'000</b>	<b>Motor Vehicles under Lease N'000</b>	<b>Capital work- in progress N'000</b>	<b>TOTAL N'000</b>
<b>Cost</b>									
Balance at 1 January 2024	390,000	1,313,360	1,614,540	102,676	137,927	181,067	-	134,153	3,873,723
Additions	-	159,269	-	-	5,943	47,505	-	(134,153)	78,564
Transfer	-	-	-	(2,442)	-	2,442	-	-	-
Reclassification to intangible assets	-	-	124,753	107,015	-	-	-	-	231,768.00
Disposals/write-off	-	-	(22,851)	(255)	-	-	-	-	(23,106)
Balance at 31 December 2024	<u>390,000</u>	<u>1,472,629</u>	<u>1,716,442</u>	<u>206,994</u>	<u>143,870</u>	<u>231,014</u>	<u>0</u>	<u>-</u>	<u>4,160,949</u>
Balance at 1 January 2025	390,000	1,472,629	1,716,442	206,994	143,870	231,014	0	-	4,160,949
Additions	0	54,741	206,598	51,059	182,405	15,996	-	-	510,799
Transfer	-	-	-	-	-	-	-	-	-
Reclassification to intangible assets	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	(5,589)	-	-	-	-	(5,589)
Balance at 31 December, 2025	<u>390,000</u>	<u>1,527,370</u>	<u>1,923,040</u>	<u>252,464</u>	<u>326,275</u>	<u>247,010</u>	<u>-</u>	<u>-</u>	<u>4,666,159</u>
<b>Accumulated depreciation</b>									
Balance at 1 January 2024	78,081	498,060	473,762	61,418	123,803	138,580	-	-	1,373,707
Charge for the year	9(b) -	75,105	82,861	25,937	20,067	23,715	-	-	227,688
Transfer (a)1)	-	-	-	-	-	-	-	-	-
Disposals	-	-	(22,851)	(243)	-	-	-	-	(23,094)
Balance at 31 December 2024	<u>78,081</u>	<u>573,165</u>	<u>533,772</u>	<u>87,112</u>	<u>143,870</u>	<u>162,295</u>	<u>-</u>	<u>-</u>	<u>1,578,301</u>
Balance at 1 January 2025	78,081	573,165	533,772	87,112	143,870	162,295	0	-	1,578,295
Charge for the period	9(b) (0)	87,781	104,001	34,606	179,004	17,450	-	-	422,842
Disposals	-	-	-	-	-	-	-	-	-
Balance at 31 December, 2025	<u>78,081</u>	<u>660,946</u>	<u>637,773</u>	<u>121,718</u>	<u>322,874</u>	<u>179,745</u>	<u>-</u>	<u>-</u>	<u>2,001,137</u>
<b>Carrying amounts</b>									
At 31st December 2024	<u>311,919</u>	<u>899,464</u>	<u>1,182,670</u>	<u>119,882</u>	<u>0</u>	<u>68,719</u>	<u>-</u>	<u>-</u>	<u>2,582,648</u>
At 31 December 2025	<u>311,919</u>	<u>866,424</u>	<u>1,285,267</u>	<u>130,746</u>	<u>3,401</u>	<u>67,265</u>	<u>0</u>	<u>0</u>	<u>2,665,022</u>

- (b) **Assets pledged as security**

No asset of the Company was pledged as security for loan as at 31 December, 2025 (December 2024: Nil)

- (c) **Impairment of property, plant and equipment**

No impairment loss was recognised for the period (December 2024: Nil).

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**13 Intangible assets**

*In thousands of naira*

	<b>Note</b>	<b>Computer Software</b>	<b>Intangible assets under development</b>	<b>Total</b>
<b>GROUP</b>				
<b>Cost</b>				
<i>Balance at 1 January 2024</i>		109,600	-	109,600
<i>Additions</i>		33,862	-	33,862
<i>Reclassification from property, plant &amp; equipment</i>		-		-
<i>Disposals</i>				-
<i>Balance at 31 December 2024</i>		<u>143,462</u>	-	<u>143,462</u>
<i>Balance at 1 January 2025</i>		143,462	-	143,462
<i>Additions</i>		71,667	-	71,667
<i>Reclassification from property, plant &amp; equipment</i>		-		-
<i>Balance at 31 December 2025</i>	14(a)	<u>215,129</u>	-	<u>215,129</u>
<b>Accumulated amortisation</b>				
<i>Balance at 1 January 2024</i>		91,998	-	91,998
<i>Charge for the year</i>	9(a)	10,749	-	10,749
<i>Transfers</i>				-
<i>Disposals</i>				-
<i>Balance at 31 December 2024</i>		<u>102,747</u>	-	<u>102,747</u>
<i>Balance at 1 January 2025</i>		102,747	-	102,747
<i>Charge for the period</i>	9(a)	15,599	-	15,599
<i>Balance at 31 December 2025</i>		<u>118,346</u>	-	<u>118,346</u>
<b>Carrying amounts</b>				
<i>At 31 December 2024</i>		<u>40,715</u>	-	<u>40,715</u>
<i>At 31 December, 2025</i>		<u>96,783</u>	-	<u>96,783</u>

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**COMPANY**

**Cost**

Balance at 1 January 2024		109,600	-	109,600
Additions		33,862	-	33,862.00
Reclassification from property, plant & equipment		-	-	-
Balance at 31 December 2024		<u>143,462</u>	<u>-</u>	<u>143,462</u>
Balance at 1 January 2025		143,462	-	143,462
Additions		71,667	-	71,667
Reclassification from property, plant & equipment	14(a)	-	-	-
Balance at 31 December 2025		<u>215,129</u>	<u>-</u>	<u>215,129</u>
<b>Accumulated amortisation</b>				
Balance at 1 January 2024		91,998	-	91,998
Charge for the year	9(a)	10,749	-	10,749
Balance at 31 December 2024		<u>102,747</u>	<u>-</u>	<u>102,747</u>
Balance at 1 January 2025		102,747	-	102,747
Charge for the period	9(a)	15,599	-	15,599
Balance at 31 December 2025		<u>118,346</u>	<u>-</u>	<u>118,346</u>
<b>Carrying amounts</b>				
At 31 December 2024		<u>40,715</u>	<u>-</u>	<u>40,715</u>
At 31 December 2025		<u>96,783</u>	<u>-</u>	<u>96,783</u>

The Company's intangible assets represent cost of Microsoft Navision ERP applications licence and technical agreement. The Microsoft Navision ERP application was acquired and available for use in September 2017. The cost is amortised to profit or loss over a period of Five years.

Intangible assets amortisation charged to profit or loss for the period amounts to ₦15.6million (31 December 2024: ₦10.7.million) and is included as part of administrative expenses.

**Notes to the Consolidated and Separate financial statements**  
**As at 31 December, 2025**

**14 Investment property**

The movement on this account was as follows:

*In thousands of naira*

**Cost**

Balance at 1 January  
Additions during the period  
Balance at end of period

**Accumulated depreciation**

Balance at 1 January  
Charge for the period  
Balance at end of period

	GROUP		COMPANY	
	Dec-25	Dec-24	Dec-25	Dec-24
Balance at 1 January	604,468	604,468	604,468	604,468
Additions during the period	9,807	-	9,807	-
Balance at end of period	<u>614,275</u>	<u>604,468</u>	<u>614,275</u>	<u>604,468</u>
<b>Accumulated depreciation</b>				
Balance at 1 January	283,257	262,954	283,257	262,954
Charge for the period	21,057	20,303	21,057	20,303
Balance at end of period	<u>304,314</u>	<u>283,257</u>	<u>304,314</u>	<u>283,257</u>
Carrying amounts at period ended	<u>309,960</u>	<u>321,211</u>	<u>309,960</u>	<u>321,211</u>

Investment property comprises the Company's land and building at Abuja (hereinafter referred to as Berger Paints Plaza). The Company completed and commissioned the Berger Paints Plaza in November 2013. The Berger Paints Plaza is made up of 2,196 square meters of trade shops and offices available for commercial rent. The property has been leased to third parties and is managed on behalf of the Company by Gauge Construction Servicing Limited.

Each of the leases contains an initial non-cancellable period of one (1) year. No contingent rents are charged.

Rental income generated from investment property recognised during the period was ₦21.2million (31 December 2024: Nil).

Direct operating expenses (included in repairs and maintenance expenses) arising from investment property that generated rental income during the period was Nil (31 December 2024: Nil)

Depreciation of ₦21 million (31 December 2024: ₦20.3 million) charged on investment property for the period was included in admin expenses

**15 Inventories**

*In thousands of naira*

Raw and packaging materials  
Finished products  
Product-in-process  
Consumable spare parts  
Goods in transit  
  
Impairment allowance  
Inventory provision - Raw Material

	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Raw and packaging materials	2,068,954	2,623,978	2,068,954	2,623,978
Finished products	611,254	618,387	611,254	618,387
Product-in-process	575	4,126	575	4,126
Consumable spare parts	121,409	55,648	121,409	55,648
Goods in transit	-	-	-	-
	<u>2,802,192</u>	<u>3,302,139</u>	<u>2,802,192</u>	<u>3,302,139</u>
Impairment allowance	-	-	-	-
Inventory provision - Raw Material	(55,205)	-	(55,205)	-
	<u>2,746,988</u>	<u>3,302,139</u>	<u>2,746,988</u>	<u>3,302,139</u>

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**16 Trade and other receivables comprises:**

	<b>GROUP</b>		<b>COMPANY</b>	
	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
Trade and other receivables comprises:				
(a) <i>In thousands of naira</i>				
Trade receivables (Note 5(b))	267,768	267,394	128,499	241,763
Lease receivable	-	83,688	-	83,688
Staff debtors	4,857	3,692	4,857	3,692
Deposit with Company registrar	89,796	89,796	89,796	89,796
Contract assets	451	451	451	451
Other receivables	56,011	22,896	56,011	22,896
WHT receivable	139,045	2,213	139,045	2,213
Receivable from related party	98,800	-	98,800	56,054
Total trade and other receivables	656,727	470,130	517,458	500,553
Impairment allowance	0	(109,457)	-	(109,457)
Carrying amount as at period ended	<u>656,727</u>	<u>360,673</u>	<u>517,458</u>	<u>391,096</u>

The Company's exposure to credit and currency risks related to trade and other receivables is disclosed in Note 29(b).

- (b) The movement in the allowance for impairment in respect of trade and other receivables during the period was as follows:

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
<i>In thousands of naira</i>				
Balance at 1 January	109,457	105,679	109,457	105,679
Net impairment loss recognised	-	3,778	-	3,778
Bad debt written off	-	-	-	-
Balance at 31 December	<u>-</u>	<u>109,457</u>	<u>109,457</u>	<u>109,457</u>

**17 Prepayments and advances**

Prepayments and advances comprises:

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
<i>In thousands of naira</i>				
Prepaid rent	-	-	-	-
Advance payment to suppliers	93,800	109,980	93,800	109,980
WHT receivables (Note 11( c)ii)	-	65,534	-	65,534
Prepaid insurance and others	80,868	24,383	80,868	24,383
	<u>174,667</u>	<u>199,897</u>	<u>174,667</u>	<u>199,897</u>

There were no non-current prepayments and advances made at period-end (31 December 2024: Nil).

**18 Cash and cash equivalents**

Cash and cash equivalents comprises:

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
<i>In thousands of naira</i>				
Cash on hand	125	89	125	89
Investment in short term deposit	1,700,001	-	1,700,001	-
Balance with banks	357,500	238,176	325,415	212,666
Impairment of Heritage bank balance	-	(1,075)	-	(1,075)
<b>Cash and cash equivalents</b>	<u>2,057,626</u>	<u>237,189</u>	<u>2,025,540</u>	<u>211,680</u>

The Company's exposure to credit and market risk for financial assets is disclosed in Note 29(b).

**19 Other financial assets**

This represents unclaimed dividend returned by the Company's registrar and invested in short term money market instrument as at period end:

As at 31 December 2025, the investment is analysed as stated below:

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
At 1 January	446,984	257,122	446,984	257,122
(Proceed from liquidation of investment)/Additions	(213,936)	177,896	(213,936)	177,896
Interest income	48,098	11,966	48,098	11,966
At 31 December 2025	<u>281,145</u>	<u>446,984</u>	<u>281,145</u>	<u>446,984</u>

The Company's exposure to credit and market risk for financial assets is disclosed in Note 29(b).

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**20 Capital and reserves**

(a) Ordinary shares as at 31 March 2025

*In thousands of naira*

Authorised, Issued and fully paid 289,823,447 ordinary shares of 50k each

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
	144,912.00	144,912	144,912	144,912

(b) Share premium

*In thousands of naira*

At 1 January

At 31 December 2025

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
At 1 January	635,074	635,074	635,074	635,074
At 31 December 2025	635,074	635,074	635,074	635,074

(c) Retained earnings

At 1 January

Transfer from profit/loss

Dividend paid/declared

At 31 December

At 1 January	3,048,350	2,727,948	3,075,915	2,751,415
Transfer from profit/loss	1,482,680	610,862	1,448,636	614,960
Dividend paid/declared	(405,753)	(290,460)	(405,753)	(290,460)
At 31 December	4,125,277	3,048,350	4,118,798	3,075,915

**21 Trade and other payables**

Trade and other payables comprises:

*In thousands of naira*

Trade payables

Customer deposits for paints

Value Added Tax payable

Withholding Tax payable

PAYE payable

Pension payable

Other non-income taxes

Accruals

Other payables

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
Trade payables	517,469	881,472	517,469	881,472
Customer deposits for paints	651,167	420,390	634,076	418,774
Value Added Tax payable	116,299	21,939	116,299	21,012
Withholding Tax payable	13,351	62,684	13,351	62,232
PAYE payable	89,971	35,707	89,971	35,696
Pension payable	11,268	19,799	11,268	19,799
Other non-income taxes	44,050	24,153	44,050	24,153
Accruals	11,961	373,313	11,961	362,199
Other payables	759,181	12,053	738,297	12,053
	<b>2,214,717</b>	<b>1,851,510</b>	<b>2,176,742</b>	<b>1,837,390</b>

**22 Deferred income**

Deferred income comprises:

*In thousands of naira*

Government grant

Lease income received in advance

Deferred income

Non-current

Current

	<b>31-Dec-25</b>	<b>31-Dec-24</b>	<b>31-Dec-25</b>	<b>31-Dec-24</b>
Government grant	105,078	105,078	105,078	105,078
Lease income received in advance	29,764	9,979	29,764	9,979
Deferred income	134,842	115,057	134,842	115,057
Non-current	134,842	83,772	134,842	83,772
Current	-	31,285	-	31,285
	<b>134,842</b>	<b>115,057</b>	<b>134,842</b>	<b>115,057</b>

Government grant arises as a result of the benefit received from below-market-interest rate government assisted loans, obtained from the Bank of Industry. In year 2023, the Group obtained bank of industry loan to augment working capital and for the procurement of plant and machinery for the company's paint manufacturing business. The grant will be amortised on a systematic basis over the average useful life of the asset items

**23 Loans and borrowings**

Bank of Industry

Financial Derivative Company Ltd

Analysis of loans and borrowings

Non current borrowings

Current borrowings

	<b>Group</b>		<b>Company</b>	
	<b>2025</b>	2024	<b>2025</b>	2024
	<b>N'000</b>	N'000	<b>N'000</b>	N'000
Bank of Industry	181,247	337,960	181,247	337,960
Financial Derivative Company Ltd	238,192	-	238,192	-
	<b>419,440</b>	<b>337,960</b>	<b>419,440</b>	<b>337,960</b>
Analysis of loans and borrowings				
Non current borrowings	419,440	219,989	419,440	219,989
Current borrowings	-	117,971	-	117,971

**Notes to the Consolidated and Separate financial statements  
As at 31 December, 2025**

**Bank of Industry Loan**

- i The loan was obtained to finance the procurement of plant and machinery for the company's paint manufacturing business. The applicable rate is 9% per annum. The loan is repayable over a period of 72 months (including a moratorium of 12 months between October 2023 to September 2024).
- ii The loan was obtained to augment working capital for the procurement of raw material. The applicable interest rate is 12% per annum. The loan is repayable over a period of 36 months (including a moratorium of 12 months including October 2023 to September 2024).
- iii For the period ended 31 December 2025, interest expense of ₦37.1million (31 December 2024: ₦8.6million) which accrued on the facility, was recognised in the profit or loss.

**24 Dividends**

The following dividends were declared and paid by the Company;

	Per share (Kobo)	Dec-25 N'000	Per share (kobo)	Dec-24 N'000
Interim Dividend declared	40	115,929	20	57,965
Dividend Declared	100	289,823	80	231,859

This represents the dividend proposed for the preceding year, but declared in the current period.

**25 Dividend payable**

The movement in dividend payable is as follows:

*In thousands of naira*

	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
At 1 January	362,757	382,281	362,757	382,281
Declared dividend	405,753	289,823	405,753	289,823
Dividend returned from registrars	50,683	-	50,683	-
Dividend payable transferred to DMO	(284,708)	-	(284,708)	-
Payments	(405,753)	(309,347)	(405,753)	(309,347)
At Period end	128,732	362,757	128,732	362,757

**26 Related Parties**

Related parties include the Group's shareholders, directors, their close family members and any employee who is able to exert a significant influence on the operating policies of the Group. Key management personnel are also regarded as related parties. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of the Company.

**Transactions with key management personnel**

Key management personnel compensation comprised the following:

	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Short-term benefits	-	219,524	-	219,524
Post employment benefits	-	-	-	-
	-	219,524	0	219,524

The aggregate value of transactions and outstanding balances related to key management personnel and other related parties were as follows.

Related party	Nature of transaction	Balance			
		Transaction values		Receivable/(Payable)	
		31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
		N'000	N'000	N'000	N'000
Swift Painting Nigeria Limited	Painting services	98,800	95,497	98,800	56,054
		98,800	95,497	98,800	56,054

**27 Investments in subsidiaries**

*In thousands of naira*

	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Swift Painting Nigeria Limited	20,000	20,000	20,000	20,000
	20,000	20,000	20,000	20,000

**Swift Painting Nigeria Limited**

Swift Painting Nigeria Limited was incorporated in 2022 as wholly owned Paints Application subsidiary of Berger Paints Nigeria Plc. The Company started operations on January 1, 2023. The Company's account has been consolidated with that of Berger Paints Nigeria Plc